Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	ľ	Milestones	quarterly	
onatogy	Register ID	noy i circimanos maisais.	Location	Funding	Baaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

1. INSTITUTIONAL TRANSFORMATION: CORPORATE SUPPORT SERVICE

1. Strategies object	tive : Qu	ality service delivery is promoted ac	cording	to the Bato Pe	le principle		
1.1 Makana	Corp/hr 1.1	Operationalization retention	All	In-house	N/A		
Municipality is an		strategy and succession planning					
organization that is	Corp/hr 1.2	Develop scarce skills strategy	All	In-house	N/A		
able to deliver a quality service(a service driven	Corp/hr 1.3	Develop an Integrated employee wellness programme(under Staffing Costs)	All	Operational	R35 000		
organization)	Corp/hr 1.4	Develop and implement an satisfaction survey	All	In-house	N/A		
	Corp/hr 1.5	Promote diversity(culture)in the work place	All	In-house			
1.2 Corporate Governance-	Corp/adm 2.1	Review by the by- laws and policies	All	In-house	N/A		
Makana Municipality is	Corp/adm 2.2	Support public participation	All	Operational	R20 000.		
committed to the promotion of good	Corp adm.2.3	Develop a complaints system	All	In-house	N/A		
sound clean governance	Corp/adm 2.4	Set up an information desk to give excellent service to communities	All	In-house	N/A		
	Corp/adm 2.5						
	Corp/adm 2.6	Provide Adm support to the ward committees	All	In-house	N/A		
	Corp/adm 2.7	Entrench anti corruption.	All	In-house	N/A		
	Corp/adm2.8	Improve support to ward committee member	Al	MSIG	R180 000		
1.3 Improve and Upgrade the facilities of Municipal halls	Corp/adm 3.1	Investigate Installation of Airconditions and other major facilities upgrade needed in Municipal Hall.	All Hall	In-house	N/A		
1.4Makana is an	Corp/4.1	Reviewable of all policies	All	In-house	N/A		
effective and efficient	Corp/hr42	Develop a work place skills plan to capacitate staff	All	Operational	R200 000		
administrative organization	Corp 3.3	To develop a clear guidelines on SDF programmes		Al	In-house		

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly					
Strategy	Register ID	Rey Performance mulcator S	Location	Funding	Buuget	Quarter 1	Quarter 2	Quarter 3	Quarter 4		
1.5 Makana Municipality is a performance driven organization	Corp/hr5.1	Develop and implement individual performance system/cascading (Under Staffing Costs)	All	Operational	R35 000						
1.6 Managing the Municipality effectively and	Corp/hr6.1	Improve recruitment and selection by speeding the process/Turn around time	All	In-house	N/A						
efficiently to ensure excellent service	Corp/hr6.2	Sound recruitment and selection practices to ensure that the delivery	All	In-house	N/A						
delivery	Corp/hr6.3.	3To ensure an effective and efficient organizational arrangement and jobs specification system	All	In-House	N/A						
1.7 A working place	Corp/hr7.1	Regular meetings with staff	All	In house	N/A						
that involves staffing in their development plan	Corp/hr7.2	Promotion of training and development of staff		In-house	N/A						
1.8 Ensure integrated Information technology	Corp/MM8.1	Centralization of Information technology system (Under MM's Office)	All	Operational	R320 910						

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	I	Milestones	quarterly	
ou alogy	Register ID	rtoy i oriormanoo maroator o	2004	Funding	aago:	Quarter 1	Quarter 2	Quarter 3	Quarter 4

2. 1 GOOD GOVERNANCE AND PUBLIC PARTICIPATION: CORPORATE PLANNING

1. STRATEGIES O	BJECTIVE:	IMPROVE IDP PUBI	LIC PAR	FICIPATION			
1.1 .Improve public participation	MM/IDP 1.1	Community base planning outreach	All	CACADU	R30 000		
1.2. Improve stakeholder accountability and transparency and co operations	MM/IDP 2.1	Improve stakeholders communication through establishing IGR structures	All	CACADU	R 20 000		
	MM/EX 2.2	Establish Twinning co operations with best Municipality to improve capacity of	All	In-house	N/A		
1.3.Improve institutional	MM/IDP 3.1	IDP Awareness programs	All	CACADU	R50 000		
capacity	MM/IDP 3.2	IDP information management System	All	CACADU	R10 000		

2.2 GOOD GOVERNANCE AND PUBLIC PARTICIPATION: PERFORMANCE MANAGEMENT

2. STRATEGIES O	BJECTIVE:	MPROVE PERFORMANCE EXCELL	ENCE BY 2	2010			
2.1. Develop	MM/PMS 1.1	Corporate Planning and (Vision	All	Operational	R50		
framework for the		2016)			0000		
organizational performance	MM/PMS 1.2	Develop monitoring and evaluation framework (PMS)	All	Operational	R25 000		
excellence	MM/PMS 1.3	Develop municipal/Intuitional scorecard(PMS)	All	Operational	R25 000		
	MM/PMS1.4	Strengthening institutional performance management (PMS)	All	Operational	R100 000		
	MM/PMS 1.5	Strengthening and cascade quality management system	All	Operational	R50 000		
	MM/PMS 1.6	Develop and implement service charter	All	Operational	R50 000		
	MM/PMS1.7	Award Performance	All	Operational	R50 000		

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	noy i circimanos maisais.	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

2.3 GOOD GOVERNANCE AND PUBLIC PARTICIPATION: MEDIA AND COMMUNICATION

3. STRATEGIES C	OBJECTIVE:	TO FACILITATE EFFECTIVE DIS				BETWEEN THE N	IUNICIPALITY	AND ITS STAK	E HOLDERS
3.1. Promotion of access to public information and external communication.	MM/MCO.1.1	Editions of the community newspaper ,known as Makana and Ilizwi labasebenzi	All	Operational	R 300 000				
3.3.Ensure positive image of the	MMMCO 1.2	State of the nation address and Council opening	All	Operational	R 75 000				
municipality	MM/MCO 1.3	Events management support and , website management.	All	Operational	R30 000				
	MM/MCO 2.3	Staff functions (Team Building)	All	Operational	R 45 000				
	MM/MCO 3.1	Corporate branding	All	Operational	R 500 000				
	MM/MCO 3.3	Inculcate Batho-bele principles	All	Operational	R 50 000				
	MM/MCO3.4	Effect media coverage	All	In-house	N/A				

2.4 GOOD GOVERNANCE AND PUBLIC PARTICIPATION: SPECIAL PROGRAM

4. STRATEGIC OF	BJECTIVE:	ADDRESSING ISSUES RELATING TO	O VULNER	ABLE GROUPS	IN MAKAI	NA MUNICIPAL	ITY SATISFACT	ORY BY 2010	
4.1. Assist women	MM/SPU.1.1		All	Operational	R 35				
with business		structures.			000				
opportunities	MM/SPU.1.3	Facilitation of a workshop on woman in business in partnership with LED	All	I In-house	N/A				
4.2.Empower the youth	MM/SPU2.1	Data collection of the youth interested in business (YAC) in partnership with LED	All	In-house	N/A				
	MM/SPU2.2	Facilitation of workshop on business opportunities/entrepreneurship for the youth in government and private sector in partnership with LED-SEDA,YAC	All	In-house	N/A				
	MM/SPU2.3	Provide assistant to youth programmes and YAC operations	All	Operational	R210 000				

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget _	Milestones quarterly				
Strategy	Register ID	Rey Performance mulcator S	Location	Funding	Buaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
4.3 Identify areas need water beholds and solar system in the rural areas	MM/SPU3.1	Installation of water boreholes in rural areas (Pilot) projects	All	In-house	N/A					
	MM/SPU3.2	Installation of in solar system in rural areas	All	In-house	N/A					
4.4.Assist the disabled to be	MM/SPU 4.1	Provide assistance to people living with disabilities	All	Operational	R60 000					
come economically active.	MM/SPU 4.2	Audit the accessibility of municipal buildings in partnership with dept of labour	All	In-house	N/A					
4.5 Promote arts and culture in	MM/SPU.5.1	Formulation of an art and culture strategy for Makana (LED)	All	In-house	N/A					
Makana	MM/SPU.5.2	Special events	All	Operational	R 60 000					
	MM/SPU.5.3	Organise arts and culture workshops in partnership with LED and support	All	Operational	R 60 000					
	MM/SPU5.4	Develop strategy that define the role of the Municipality to the National arts festival and how Makana can Maximise the economic potential and development of local Artist.	All	In-house	N/A					
4.6.Strengthen the functioning of junior council	MM/SPU6.1	Facilitation and holding of a strategic plan session for the junior council participants	All	Operational	R10 000					

5. Strategic object	ive:	Mainstreaming of HIV/A	IDS with in	the municipality by	y 2012		
5.1 Empowerment	MM/SPU.5.1	Facilitations of workshop on the	All	In-house			
and capacity		mainstream of HIV/AIDS within					
building to		workplace					
mainstreaming of HIV/AIDS	MM/SPU.5.2	Education and awareness campaign	All	In-house			

Strategy	Project	Key Performance Indicator 's L	Location	Source of	Budget		Milestones	s quarterly	
Strategy	Register ID	Rey Ferrormance malcator 3	Location	Funding	Buuget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
	MM/SPU5.3	Caring of Orphans and Vulnerable children	All	In-house					
	MM/SPU5.4	VCT-Voluntary Counselling and Testing	All	In-house					
	MM/SPU5.5	Work place programmes	All	In-house					
	MM/SPU5.6	Treatment care and support	All	In-house					
6. Strategic objective	e: Promote So	ocial responsibility		Project Desc	cription				
5.2 Provide social responsibility and promote goodwill and hospitality	MM/MS 2.1	Goodwill	All	Operational	R70 000				
	MM/ES2.2	Hospitality	All	Operational	R90 000				
5.3 Promote civic excellence	MM/3.1	Civic award	All	Operational	R100 000				
5.4 Ensure equitable and effectived access to government information	CSS1.4	Roll out a Thusosong	All	In-house	N/A				

3. FINANCIAL VIABILITY AND MANAGEMENT

Strategic obj municipality by at least		nding financial resources(revenue ba to year	se)of the	Project I	Description		
1.1. Comply with the municipal property rates act	FIN 1.1	Revaluation of properties in terms of the Property Rates Act no.6 of 2004	All	DPLG/NT/ PT/DBSA	R4m		
no.6 of 2004.	FIN 1.2	Conducting interim valuations	All	Operation al	61560		
	FIN 1.3	Revision and implementation of the Rates Policy	All	In-house			

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Otrategy	Register ID	Rey Ferrormance malcator 3	Location	Funding	Dauget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
	T			T =	1 _		_	1	_
I.2 Investigating	FIN2.1	Devising plans on addressing	All	Operational	R250				
and implementing measures to	FIN 2.2	Water/Electricity distribution loses	A II	la barras	000				
mprove the municipal revenue stream	FIN 2.2	Researching and benchmarking with best practice municipalities in relation to municipal revenue improvement strategies	All	In -house					
	FIN2.3	Revision and implementation of Credit Control Policy and other Credit Control measures	All	In-house	R24 000				
	FIN 2.4	Analyzing the tariff structure	All	Operational	R50 000				
	FIN 2.5	Upgrading/ acquiring integrated municipal accounting system	All	DPLG/NT/P DBSA	R1Mil				
		Improving payment methods	All	In-house	N/A				
1.3.Devising revenue/income raising strategies from other key stakeholders and government depts.	FIN 3.1	Income raising plan	All	In-house	N/A				
1.4 Creating and promoting public awareness on inancial matters	FIN 4.1	Develop financial related news letter and other public participation strategies	All	In-house	N/A				
15. Effective and		Indigent publicity strategy	All	In-house	N/A				
efficient management and		Indigent registration and verification drives	All	In-house	N/A				
utilization of		Indigent debt strategies	All	In-house	N/A				
inancial resources n terms of the egislation and municipal policies	FIN 5.1	Indigent Policy reviewal and implementation	All	In-house	N/A				
1.6. Promoting long term viability of the	FIN 6.1	Facilitate the development of a 5 year capital investment plan	All	In-house	N/A				
municipality	FIN 6.2	Facilitate the development of a 5 year financial plan	All	In-house	N/A				

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	s quarterly	
	Register ID	Rey i enormance malcator 3	Location	Funding	Duaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
1.7. Encouraging prudent budgeting and budget control	FIN 7.1	Basic budget training and arranging training on finance for non finance managers	All	In-house	N/A				
by all departments	FIN 7.2	Monthly income expenditure reports tabled at senior management and BTI committee	All	In-house	N/A				
1.8. Ensuring compliance with	FIN8.1	Revision and implementation of all other financial related policies	All	In-house	N/A				
relevant financial related	FIN 8.2	Regularly reporting on AG exceptions	All	In-house	N/A				
egislation/gazette/ national treasury	FIN 8.3	Grap / Gamap Compliance	All	FMG/MSIG	R760 000				
circulars			All	In-house					
			All	In-house					
	FIN.8.4	Timeous preparation of AFS	All	In-house					
	FIN.8.5	Timeous preparation of Budgets (Operating and Capital)	All	In-house					

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Otratogy	Register ID	rtoy i diformation maioator o	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

3. LOCAL ECONOMIC DEVELOPMENT

1. STRATEGIC (OBJECTIVE:	THE ECONOMIC GROWTH RATE	WAS STI	MULATED TO 6	% BY 2014			
1.1.Effective and efficient	LED 1.1	Facilitation the implementation of the led strategy	All	Operational	R200 000			
institutionalization	LED 1.2	Community involvement and participation	All	Operational	R36 00 0			
	LED 1.3	Effective Monitoring and evaluation of led strategy	All	Operational	R20 000			
	LED 1.4	LED staff establishment	All	Operational	In- house			
	LED 1.5	Establishment of MOA'S with best practice municipalities	All	Operational	R1600. 00			
12.Ensure	LED 2.1	Stakeholders analysis	All	Operational	R5 000			
involvement and participation of all	LED 2.2	Participate in provincial and national programmes	All	Operational	R10 000			
stakeholders	LED 2.3	Organize stakeholders and mobiles stakeholder according to the pillars of the LED strategy	All	Operational	R5000			
	LED3.1	Establish partnership with government departments	All	Operational	N/A			
13.Stimulate infrastructural development to promote economic	LED.31	Promote the integration of small and informal traders in business zone(implementation of the (NDPG)	All	Operational	R5 000			
growth	LED.3.2	Facilitate of speedy and effective handling of development applications for business establishment property development and township establishment by June 2010	All	NDPG	R20m			
	LED.3.3	.Identifications of possibilities for grant funding by government and para-statals for infrastructure development by June 2010	All	Operational	R20.00 0.00			
	LED3.4	Explore the use of upgrading of Aerodrome for economic development	All	In-house	N/A			
2. STRATEGIC	COND	UCIVE ENVIRONMENT WAS CREATI	ED FOR TH	HE ESTABLISHN	IENT OF NEW BU	SINESS TO THE EX	XTENT THAT THE	

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	ı	Milestones	quarterly	
on alogy	Register ID	rto, i oriormanos maisater s	2004	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

OBJECTIVE:	ESTABL	ISHMENT NEW BUSINESSES HAV	E GROW1	H BY 10% BY 2	014			
1.5.The strategies and projects identified under the previous objectives	LED.5.1	To facilitate access to information	All	Operational	R175 000			
1.6. Unlocking the economic potential in the municipality	LED.6.1	To facilitate business support through the provision business development service to entrepreneurs by June 2010	All	In-house	N/A			
	LED.6.2	Introduce stainable development community investment program		All	Opera tional	R10 000	R10.000.	
	LED.6.3	Facilitate business mentoring services to entrepreneurs by June 2010	All	In-house	N/A			
	LED.6.4	Facilitate and promote investment provision of education and skills to stimulate the second economy in partnership with the government departments and para-statals by June	All	Operational	R10 000			
	LED 6.5	To market and promote the service offered by the municipality in terms of LED of to all stakeholders by June 2010	All	In-house	N/A			

4. SOCIAL AND COMMUNITY DEVELOPMENT: LIBRARY SERVICE

1. STRATEGIC OBJECTIVE: INCREASE LITERACY RATE AND EDUCATION AMONGST THE PEOPLE OF MAKANA MUNICIPALITY BY 2012

1.1 Access to up to	LIBR1.1	Acquisition of new equipment	All	Capital	R20 000		
date information			Libraries				
services	LIBR1.2	Audio book reproduction	All	Operation	R20 000		
		·	Libraries	al			
	LIBR1.3	Renovate library building and	All those	Capital	R17500		
		acquire furniture	in need		0		
	LIBR 1.5	Public Access Internet	All	CACADU	R12000		
					0		

Ī	Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly				
	Olidiogy	Register ID	rtoy i cirormanoc marcator o	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
		LIBR 1.6	Library in container	Extension 6/7	DESRAC	R320 00					

4.2 FIRE AND RESCUE SERVICE

1. STRATEGIC (OBJECTIVE:	DECREASE THE RISKS OF FIRE A	ND DISAST	ERS WITHIN	THE COMMUNI	TY OF MAKANA	
1.1.Accessible Fire & Rescue Service	FIRE1.1	Establishment of 2 x Satellite Fire Stations: Alicedale and Riebeeck-East	Ward 3	Unfunded	2,8Mil		
	FIRE1.2	To have a Toll-Free Number for Fire & Rescue. (CS)	All	In-house			
1.2.Community Awareness	FIRE.2.1.	Do quarterly and seasonal awareness campaign in the Municipal area.	All	In-house			
1.3.Effective and efficient fire service	FIRE.3.1.	To ensure there is fire hydrants in all areas.(DTIS)	Identifie d areas	MIG	Unfund ed		
	FIRE.3.2	Purchases of vehicles	Fire station	Capital	R1540 000		
	FIRE 3.3	Acquisition Equipment	Fire station	Capital	R588 000		
	FIRE.3.4	Establishment of a Customer Care Centre for after hour's complaints of other Departments. (CS)	Fire Station	In-house	N/A		

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly				
Ollulogy	Register ID	rtoy i oriormanoe maioator e	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
1.4.Promote and ensure compliance with Fire Safety	FIRE.4.1.	Carry out Fire Safety inspections at commercial and industrial premises in Makana Municipal are	All	In-house	N/A					
regulations	FIRE.4.2.	Scrutinize and recommend on all building plans of all development within Makana	All	In-house	N/A					

4.3 DISASTER MANAGEMENT

1.5 Provide	MM/FIRE.	Investigate establishing Disaster	All	In-House			
Disaster	5.1.	management centre(MM)/Risk					
Management		Management					
Services according	FIRE.5.2.	Provide disaster awareness	Makana	In-house			
to Disaster		campaigns					
Management Plan		. •					

4.4 ENVIRONMENTAL MANAGEMENT

Strategic objection environmental legi		a clean city that complies with by 2012		Project description						
1.2 Facilitate partnership between local makana municipality on waste management	ENV.MAN.2. 2	Strengthening of a public private partnership on waste recycling/in partnership with Environmental Cleansing	All	In-house						
1.3.Lanch environmental education and awareness programmes for	ENV.MAN.3.	Implementation of the environmental and education training strategy	All	Operational	R95 000					

4.4 PARI 3	. DRAFI	SERVICE DELIVERY BU	DGET IIVIT	LEMENIA	TION PL	AN 2009-201	U		
Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	s quarterly	
Oliulogy	Register ID	Troy i cirormanos maisator s	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Makana									
1.4 Disseminate relevant information on environmental matters of the Makana municipality	ENV.MAN.4.	Create an environmental webpage in makana website	All	In-house	N/A				
1.5 Ensure involvement and participation of stakeholders on environmental matters in Makana municipality	ENV.MAN.5.	Support groups in development and implementation of environmental initiatives	All	Operational	R55,.00 0				
1.6 Stimulate necessary resources to support environmental projects of the makana municipality	ENV.MAN.6.1	Assist community based environmental projects in fundraising	All	In-house		N/A	N/A	N/A	N/A

4.5 ENVIROMENTAL HEALTH AND CLEANSING

	Strategic objective: Clean and healthy environment for everybody in Makana Municipality			Projects desc	ription		
1.2.Promote recycling to communities as no more landfill site will be permitted by government	Env.h 2.2	Investigate viability of free plastic refuse bags for recyclable household	All wards	In-house	N/A		

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Strategy	Register ID	Rey Feriormance mulcator 5	Location	Funding	Buuget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
			_		1				
	Env.h2.3	Investigate viability of using wheel bins for household refuse	All	In-house	N/A				
1.3 Ensure sustainable litter	Env.h3.1	Finds ways to make litter collection sustainable	All wards	In-house	N/A				
collection		conection sustainable	wards						
1.3.Clean up campaign projects for Makana area	Env.h.4.1	Cleaning projects of all wards in Makana	All wards	Operational	R300 000)			
1.5 Access to Public toilet facilities in central Grahamtown	Env.h.4.2	Sufficient public toilets in upper High street	Ward 1	In-house	N/A				
1.5 Ensure monitoring of water and dairy standard	Env.h.5.1	1xEHP	Makana	Cacadu	N/A				

4.6 PARKS AND RECREATION

1. Makana Municipali green environment is co	•	ly compliant by 2012 insofar a	s the	Projects description					
1.1.To ensure the greening of makana municipality	PARKS 1.1	Implement and compete the Makana Greening Project incorporating the Vukani greening projects	All Wards	DEAT	R 5 Million				
1.2. To ensure the purchase/replacement of parks and recreation infrastructural	PARKS 2.1	Purchase vehicles, plants and equipment needed in support of carrying out deliverables	All Wards	CAPEX	R 596,000				

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	s quarterly	
Otrategy	Register ID	ney i enormance malcalor 3	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4
equipment	PARKS 2.2	Create the egazini precinct for the residents of makana as well as t he heritage of the area	Ward 8,9	DEAT	R7.5Mil				
	PARKS 2.3	Botanical Garden Phase 2	Ward 4	DEAT	N/A				
1.3. To ensure the environmentally acceptable management the Kowie and blaaukrantz catchments within Makana	PARKS 3. ²	Provide logistical and financial support to the Kowie Catchment Campaign	Wards 1,4,8,9,10, 11	In - house	R30,000				

2. STRATEGIC OBJ		AKANA MUNICIPALITY IS COMPLIA DINSERVANCIES AND FARMS	NT WITH RI	ESPECT TO TH	IE AFFECT	VE MANAGEMEI	NT OF COMMO	NAGES, RESE	RVES,
2.1. To ensure the effective control of alien invasive plants on municipal land	PARKS.1.1	Clear and re-clean management blocks of AIP's on municipal commonage as per agreement with the Albany Working for the Water Program	All wards	Operational	R266,0 00				
2.2.Ensure the sustainability of the Oldenburg	PARKS.2.1	Prepare business plan and seek funding for environmental and developmental	Ward 4	Unfunded	R3400.0 00				
conservancy	PARKS.2.2	To ensure the reclamation of wetlands-commonage	All Wards	Operational	R30 000				
2.3. To ensure the adequate provision of infra-structure on the municipal farms and commonage (grahams town, alicedale, Reibeeck east	PARKS.3.1	Maintain existing infra-structure on municipal farms and commonage	All Wards	Operational	R108,28 0				
2.4. To ensure the extension of	PARKS 4.1	Pursue acquisition of additional farms at alicedale and Riebeeck	Ward 3	External	R16500 00				

1.7 1 AIX 1 O	TAKTO. BIKAT GERVIGE BELIVERT BODGET INIT ELIMENTATION LEAR 2000 2010												
Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly							
Ollalogy	Register ID	Troy i criormanoe maioator e	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4				
municipal commonage for stock farming by acquisition of land		east											
2.5.To acquire funding to develop farmer-field farm infra-structure	PARKS 5.1	Business plan submit to DA	Ward 1	In-house									

3. PUBLIC AME	NITIES ARE	DEVELOP IMPROVED BY 2012		PROJECT I	DESCRIPTION		
3.1.To ensure the upgrading of parks and recreation managed public	PARKS.1.1	Complete and submit a business plan to potential funders for the upgrading of the grahamstown aero dome infrastructure	Ward 11	Unfunded	R3000 000		
amenities	PARKS.1.2	Replace navigational aides	Ward 11	Operationa I	R28890		
	PARKS.1.3	Electronic logging of burials of cemeteries	All Wards	Operationa I	R46085		
	PARKS.1.4	Clean and re-fence the municipal cemeteries in Makana	All Wards	Capital	R140000 0		
4.1. Upgrade of sport recreation infra-structural equipment	PARKS 1.6	Purchase vehicles, plants needed in support of carrying out deliveries	All Wards	Operational	R20, 000		
4.2.Maintenance of sport and recreation facilities	PARKS1.7	Annual maintenance of sport and recreation infra-structural equipment	All Wards	Operational	R69,570		
4.4.Upgrade of sport and provision	PARKS 1.10	Provision of summer holiday programs for Makana	All Wards	Operational	R 31,750		

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly				
Ollulogy	Register ID	Troy i oriormanos maisarsi s	Location	Funding	Buagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
of adequate sport		Source funding and implement mass	All	DISEC						
program	1.11	participation program	Wards							
4.5 To ensure	PARKS	Provision of Rural sport facilities	Rural		R 1 Mill					
adequate sporting	1.13		Wards							
centres for all	PARKS	Develop Satellite Soccer Ground –	Operatio		R940,00					
Makana	1.14	Extension 6	nal		0					

4.7 PRIMARY HEALTH CARE

1. STRATEGIC OF	BJECTIVE:			INCREASE L	IFE EXPEC	TANCY OF THE	COMMUNITY O	F MAKANA MU	NICIPALITY
1.1.to ensure that health service are accessible and	PHC.1.2	Establish satellite clinics in , Salem, fort brown, Carlisle bridge and south well	All	In-house	N/A				
affordable to all people of Makana municipality	PHC.1.3	Lobbing opening of existing satellite clinics daily	All	In-house	N/A				
1.2. To lobby for a 24 hours service	PHC.2.1	Build a community Center in Joza	All	In-house	N/A				
1.3. To ensure that health services are delivered as determinate by legislation and set standards	PHC.3.1	Ensure staff is trained on PMS and customer care	All	In-house	N/A				
1.4.To ensure	PHC.4.1	Awareness campaigns	All	In-house	N/A				
effective and efficient quality service	PHC.4.2	Train staff on basics computer skills	All	In-house	N/A				

	1711 C. DIVILLO DELIVER DODGET IIII EEINERTATION EATO											
Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly						
Ciratogy	Register ID	noy i circimanos maisassi s	Location	Funding	Daugot	Quarter 1	Quarter 2	Quarter 3	Quarter 4			
1.5.Improve the nutritional status of the community	PHC.5.1	Integrated nutrition programme	All	In-house	N/A							
1.6 Introduce awareness programmes at clinics	PHC.6.1	Health Education programme	All	Operational	R66 000							

2. STRATEGIO	OBJECTIVE	:		MAINTENANO	CE OF INF	RASTRUCTURE		
1.6.To acquisition of funds and	PRIM.H.6.4	Fence all clinics	All	Capital	R155 000			
ensure clinics are secure								

4.8 TRAFFIC SERVICE

1. Improve	e road safety			Project descr	iption		
1f.1.All areas must receive traffic	TRAF.1.1	Acquire sedan vehicle	All	Operational	R2000 00		
service	TRAF.1.2	Ensure that staff is trained (done through HR)	All	In-house	N/A		
	TRAF.1.3	Establish satellite offices	All	In-house	N/A		
1.2.Improve road safety in all areas	TRAF.2.1	Deploy officers in high accidents areas	All	I In-house	N/A		
	TRAF.2.2	Analyze accidents to determine high accident zones	All	In-house	N/A		

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	s quarterly	
Otrategy	Register ID	Rey I enformance indicator 3	Location	Funding	Duaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
	TRAF.2.3	Implement education in roads safety matters	All	In-house	N/A				
	TRAF.2.4	Implement traffics calming. e.g. speed humps	All	In-house	N/A				
	TRAF.2.5	Intensify law enforcement	All	In-house	N/A				
	TRAF2.6	Transport Survey in the CDB area(Under Roadworthy Safety project)	All	Operational	R350 000				
	TRAF2.6	School safety programme	All	In-house	N/A				

1.3.The public	TRAF.3.1	Implement public awareness	All	In-house			
know what service		programme					
the traffic and							
licensing							
department							
provide							
	TRAF3.2	Side walk	All	CACADU	1,1Mil		

5. BASIC SERVICES DELIVERY AND INFRASTRUCTURE DEVELOPMENT:

5.1 WATER AND SANITATION

1. STRATEGIC	OBJECTIVES:				_	CLEAN ,CLEAR ,C OR ALL MAKANA I	 RDING TO SAN	S 241 AND
2.To provide bulk sewer	WS.2.1	Upgrading of Alicedale water treatment work	Ward 3	MIG	R5 465 958			

Strategy	Projec		Location	Source of	Budget		Milestones	s quarterly	
Otrategy	Register	ID Rey I enormance indicator 3	Location	Funding	Duaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4
supply: water treatment	WS.2.2	Construction of Riebeeck East oxidation ponds	Ward 3	MIG	R2 089 830				
works	WS.2.3	Construction of Mayfield Phase 3 bulk outfall sewer	Ward 5,10	MIG	R4,5 Mil				
3. Access to sufficient to (as stated in the By-laws),clean,cl ear colour	WS3.1	Construction of bulk water supply: Seven Fountains	Ward 1	MIG	R3609 832				
	WS3.6	Provision of bulk water and reservoir at KwaNonzwakazi and Transriviere Check with	Ward 3	MIG	R1,36 Mil				
according SANS 241	WS3.13	Water for rural areas/Audit	Ward 1,3,4	DWAF/Rural Development project	R80 000				

5.2 ELECTRICITY

1. STRATEGIC	ACCES	S TO SAFE(ACCORDING TO OHS	ACT)RELIABL	E AS STATED	IN THE QUALITY O	F SERVICE NRS04	7 AND	
OBJECTIVE :	AFFOR	DABLE(NERSA REGULATIONS)EL	ECTRICITY TO	THE RESIDE	ENTS IN MAKANA BY	/ 2012		
1.To ensure safe reliable and	ELEC.1.1	Upgrading of sugar loaf substation	All	DME	R6000 000			
affordable	ELEC.1.2	Upgrading Howison's Poort	All	Capital	R400 000			
electricity for all the residents	ELEC.1.3	Upgrade of network protection in all substations	All	Capital	R300 000			
	ELEC.1.4	Replace redundant high tension	All	Capital	R500000			
	ELEC.1.5	Upgrading of street lights	All	Operational	R30 000			
	ELEC.1.13	Upgrade electricity infrastructure plants and equipment needed in support to carry out deliverables	All	Capital	R550 000			
	ELEC.1.14	Upgrade electricity infrastructure in Alicedale	All	Operational	R300 000			
	ELEC.1.24	Transit Camp, Lingelihle, Ext 9	Ward 5,6,8	MIG	R645 810			

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget	Milestones quarterly					
Ollalogy	Register ID	Troy i oriormanoo maloator o	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4		
		and Vukani Street lights									
	ELEC.1.25	Alicedale Street lights	Ward 3	MIG	R285 000)					
	ELEC.2.2	Policy revision for electricity		In-house							

5.3 ROAD AND STORMWATER

specification munic	ipal ordinan	to good quality roads(According to to to the second of the second of the Makana municipality by 2013)	to applicable	Project desc	cription		
1 To ensure gravel access is	R&S1.1	Upgrading and maintenance gravel road	All	Operational			
permanently surfaced		Maintains of storm water drains	All	Capital	R218 000		
	R&S1.2	Acquire of equipments for roads	All	Capital	R100 000		
	R&1.3	Maintenance of roads (Capital)	All		218 000		
	R&S1.3	Construction of roads(Fakitha projects)	Ward 10	MIG	R3 000 000		
	R&S1.3	Upgrading of Mandela Taxi Route and Street lights	Ward 9,12,6	NDPG	R 3 844 502		
2 To ensure efficient and	R&S2.1	Reseal of existing roads	All	Operational	R4 800 000		
economical road maintenance	R&S2.1	Construction of concrete channels	All	Operational	R2 400 000		

5.4 LAND USE AND PLANNING

1. STRATEGIC OF	BJECTIVE:			ADEQUATE LAND CONTROL(ACCORDING TO THE LAND USE PLANNING ORDINANCE-1998 AND APPLICABLE ZONING SCHEME FOR CURRENT AND FUTURE USE IN MAKANA.						
2.To update and create effective planning mechanisms	LUM2.1	Computerize zoning scheme	All	Operational	R250 000					

5.6 HOUSING DEVELOPMENT (New)

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
on alogy	Register ID	rtoy i oriormanoo maloator o		Funding	Daago	Quarter 1	Quarter 2	Quarter 3	Quarter 4

1. Strategic objethe process of a		ate housing(according to the need w ng act 1991)	hich determine	Project description					
1.To eradicate the backlogs in	House.1.1	Seven fountain /Service pending water supply	Ward 1	DHLG	R1133,33				
house	House.1.3	Fort brown(250)Service/Approved	Ward 4	DHLG	R12, 023 000-				
	House.1.4	Transit camp(440) Construction/Services approved	Ward 5	DHLG	R210667				
	House.1.5	Mayfield phase (1647) /Approve service pending construction bulk sanitation.	Ward 5	DHLG	R90,008 550				
	House.1.6	Eluxolweni(176) Construction/Approved	Ward 8	DHLG	R82767-				
	House.1.7	Fingo village(577) Construction / Fingo	Ward 8,9	DHLG	R276000 00-				
	House.1.9	Disaster Housing project	Grahams- town	CDM	R6,5 Mil				
	House1.10	Integrated Housing Plan	All	In-house					

2. Strategic objections and the second secon	_	ated strategy	y on use of Municipal properties and	Project de	scription		
1.Effective management of Council properties and lease management	INF/H	Pro 1.1	Development a policy	Makana	In-house		

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
	oliulogy	Register ID	ricy i circimanos maisator s	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	rtoy i chlorinanoo maloator o	Location	Funding	Daaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
	oliulogy	Register ID	ricy i circimanos maisator s	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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Strategy	Project	Kev Performa	ance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
onatogy	Register ID	rioy i circinii	ando maidator o	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
	oliulogy	Register ID	ricy i circimanos maisator s	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
olialogy	Register ID	noy i circimanos maisais.	Location	Funding	Buugot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

	Project			Source of			Milostonos	quarterly	
Strategy	Register ID	Key Performance Indicator 's	Location	Funding	Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Vilestones	quarterly	
o ii atogy	Register ID	rio, i oriormanos maisais.		Funding	Laagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	I	Milestones	quarterly	
onatogy	Register ID	ricy i circimance maleater o	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
	oliulogy	Register ID	ricy i circimanos maisator s	Location	Funding	Daagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Vilestones	quarterly	
o ii atogy	Register ID	rio, i oriormanos maisais.		Funding	Laagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
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Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	rtoy i chlorinanoo maloator o	Location	Funding	Daaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

	Project			Source of			Milostonos	quarterly	
Strategy	Register ID	Key Performance Indicator 's	Location	Funding	Budget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	I	Milestones	quarterly	
	onatogy	Register ID	noy i circimanos maisator s	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	rtoy i chlorinanoo maloator o	Location	Funding	Daaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	rtoy i chlorinanoo maloator o	Location	Funding	Daaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
Ollalogy	Register ID	rtoy i chlorinanoo maloator o	Location	Funding	Daaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Vilestones	quarterly	
o ii atogy	Register ID	rio, i oriormanos maisais.		Funding	Laagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget		Vilestones	quarterly	
o ii atogy	Register ID	rio, i oriormanos maisais.		Funding	Laagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	I	Milestones	quarterly	
	onatogy	Register ID	noy i circimanos maisator s	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

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	Strategy	Project	Kev Performance Indicator 's	Location	Source of	Budget	I	Milestones	quarterly	
	onatogy	Register ID	noy i circimanos maisator s	Location	Funding	Baagot	Quarter 1	Quarter 2	Quarter 3	Quarter 4

Strategy	Project	Key Performance Indicator 's	Location	Source of	Budget		Milestones	quarterly	
chalogy	Register ID	1.03 : 0.10.111ance maleator 3	Location	Funding	Baaget	Quarter 1	Quarter 2	Quarter 3	Quarter 4